

April 27 - 29, 2009
Westin Galleria Hotel
Houston, Texas

The 7^o Annual Latin American Leadership Forum World-Class Infrastructure in The Americas - The Opportunity is Now!

The Americas look set - finally - for a major push in strategic infrastructure project creation. Infrastructure investment programs are underway in all major countries. Central governments are deficit spending to push projects forward. Development banks are participating with technical assistance and funds. New ways of thinking about infrastructure -- 'mobility' drivers, 'inter-modal' drivers, smart grids and 'unbundled' water project development are all creating new projects and new demand for equipment, technology, financing and engineering. **NOTE:** In this new public finance model a critical role is played by equipment and technology suppliers jointly with trade finance and supplier credit executives.

The 7^o Annual Latin American Leadership Forum hosts the Top 50 projects in the Americas. The projects offer opportunities over the next 12 months, selected through a rigorous process of discussion with local business and government communities coupled with intense in-house analysis. **The structure is fast-paced.** Project decision-makers present their projects to a group of 600+ infrastructure executives, through

- Rapid project presentations (50 in total, 10 minutes apiece),
- Pre-scheduled private meetings (up to 20 per registrant, with project developers, sponsors and VIP's),
- Keynotes on emerging trends in engineering, finance, mobility, technology, etc.
- Targeted workshops (a minimum of 7), and
- Special events - luncheons, breakfasts, receptions and site visits that allow people to develop rich networks.

Register now and immediately access CG/LA's proprietary Infrastructure Network Community (INC) - allowing you to connect with other Forum participants, and to build relationships, solve problems and make your numbers - well before the Forum begins!

MONDAY | APRIL 27, 2009 Registration & Pre-Conference Workshops

2:00 pm – 6:00 pm **Early Registration**
Westin Galleria Hotel • 5060 W. Alabama Street, Houston, TX

3:00 pm - 5:30 pm **Special Workshop**
Workshops are designed to bring together top infrastructure leaders, project directors, and international investors to discuss major opportunities or key trends - Scheduled workshops include PPP's in the Americas, Development Bank Financing and Country Strategic Projects. Hosted by a Sponsoring Firm. **NEW: A special workshop has just been added, featuring trade finance entities from Brazil, Canada, the US, Mexico and the EU.**

4:30 pm - 6:00 pm **CG/LA's 2009 / 2010 Infrastructure Market Outlook**
Special, off the record, session presenting CG/LA's country by country and sector by sector assessment of the Latin American infrastructure marketplace. Based on CG/LA's 3^o Annual Ranking of Latin American Infrastructure Report, and our Global Infrastructure Demand Model. Open to sponsors and registrants who purchased the Rankings Report.

7:00 pm – 8:30 pm Welcoming Reception - Fundraiser to Benefit [Partners in Health](#) / Haiti
Co-hosted by The Honorable Antonio Patriota, Ambassador of the Federative Republic of Brazil to the United States

TUESDAY | APRIL 28, 2009

- 7:30 am Registration and Continental Breakfast**
- 8:15 am Welcome to the 7th Annual Latin American Leadership Forum**
Norman F. Anderson, President & CEO, CG/LA Infrastructure LLC
Building World-Class Infrastructure Projects to Increase Competitiveness in the Region
- 8:30 am Opening Remarks**
Governor Rick Perry, State of Texas, - invited
Cooperation in the Americas - Helping each other Become Globally Competitive
- 8:45 am Top Strategic Infrastructure Projects - “Transforming Competitiveness”**
The Top 5 Transformative Projects in the Americas. The projects that will transform the region’s competitiveness. The world has changed and the global economy demands creative and transformative infrastructure projects that will boost regional and local economies, create jobs, and set the tone for long-term competitiveness.
- 9:45 am Top Urban Massive Transit Projects - “Mobility for Productivity”**
The Top 5 Mobility Projects in the Americas. Urban infrastructure requires new highly innovative projects that meet key urban challenges. Safe and comfortable mobility is increasingly critical to economic productivity.
- 10:45 am Trend Keynote - Structuring a Country’s Strategic Infrastructure Plan**
Alonso García Tamés - General Director at BANOBRAS, Mexico - invitado
- 11:00 am Top New Infrastructure Projects - “Green Productivity in the Americas”**
The Top 5 Green Projects in the Americas. Visionary projects in electricity generation and transmission, urban mass transit, building and integrated development. The focus is on those projects that create models for infrastructure project development in the future.
- 12:00 noon Top Water/Wastewater Projects - “Building a Healthy Society”**
The Top 5 Water/Wastewater Projects - Water and wastewater projects are increasingly high priorities for Latin American governments, and not just because these projects are efficient job creators; increasingly water and wastewater projects are tied to public health. New ‘unbundled’ financing approaches point to new technologies and new ways of building solid management systems into public enterprises.
- 1:00 pm Top Digital Infrastructure Projects - “World-class Access”**
The Top 5 Digital Projects. Extending Connectivity, Regionally. Latin America has advanced in telecommunications but is still behind on internet coverage, cellphone connectivity, and the critical infrastructure required for both world-class logistics and wide knowledge access.

2:00 pm

Luncheon Keynote Address

Alberto Aleman Zubieta, Administrator, Panama Canal Authority - Invited

Building the Greatest Project in the Americas - Equipment, Technology, Engineering, Finance and Project Management. Where we are, and what is next?

NOTE Private Meetings & Strategic Projects Workshops

Throughout the Forum (Check Private Meeting Engine for Available Times)

The Leadership Forum is designed to maximize 'relationship throughput;' the private meeting function is the critical structural element for accomplishing this rich-networking priority.

The Infrastructure Network Community (INC) feature is live as soon as you register. This allows you to build build relationships, solve problems and make your numbers...immediately.

The Meeting Manager will go live on April 2nd, 2009, allowing registrants to pre-schedule meetings (up to 15, each of 15 minutes in length) with project developers, sponsors, and other registrants. Each sponsor and project presenter has their own, permanent, meeting space.

New this Year! Afternoons are reserved for Private Meetings and for Strategic Workshops. Schedule your workshop for the afternoon of the 28th or the 29th.

SPECIAL BREAKOUT SESSION

Business & Project Development Roundtables

3:30 pm - 4:30 pm

WORKSHOP: Collateral Management in Infrastructure Project Finance

Sponsored by: Citigroup

This workshop will address the manners in which to handle the project cash flows, account structures and collateral to mitigate risks from both the Public and Private side for long-term participants in infrastructure project finance transactions. The workshop is moderated by Citigroup executives management of long-term infrastructure projects in Latin America. The workshop is relevant to project sponsors, equity partners, lenders, portfolio managers, and generally to any party related to the administration of project finance transaction.

4:30 pm - 5:30 pm

WORKSHOP: Country - Specific Strategic Projects Workshop

EVENING RECEPTION

- 6:30 pm - 9:00 pm** **7^o Annual Latin American Leadership Forum - Gala Reception & Awards**
- Each year the Leadership Forum presents Leadership Awards in five categories of infrastructure - this year's projects are being presented at the Leadership Forum reception by a special guest. Projects include:
- Engineering Project of the Year
 - Job/Opportunity Creation Project of the Year
 - Finance Project of the Year
 - Water / Wastewater Project of the Year
 - Strategic / Transformative Project of the Year
- The Leadership Forum receptions creating opportunities for people from around the Americas and around the world to build lasting professional relationships. This year, with our project of the year awards, we also recognize the extraordinary achievement of our peers.

WEDNESDAY | APRIL 29, 2009

- 8:00 am** **2^o Day Registration & Continental Breakfast**
- 7:30 am** **Special Breakfast: "Financing Feasibility Studies"**
 Hosted by a The Andean Development Corporation (CAF)
Francisco Wulff - Director of Infrastructure Analysis & Policy
 The ProInfra Fund: CAF's US\$50 million fund to finance feasibility studies in the region
- 8:40 am** **Welcoming Remarks**
Norman F. Anderson, President & CEO, CG/LA Infrastructure
- 8:45 am** **Summary of Day 1**
Antonio Juan Sosa, Vice President of Infrastructure, CAF
- 9:00 am** **Top Electricity Projects - "Revitalizing the Matrix"**
The Top 5 Electricity Projects in the Americas. Because of the events of 2008 countries around Latin America - notably Chile, the Dominican Republic, Brazil, Peru and the countries of Central America - are seeking to diversify their energy generation sources.
- 10:00 am** **Top Oil & Gas - "The Energy Powerhouse - Self-sufficiency and Integration"**
The Top 5 Oil & Gas Projects. Invited participants include Petrobras, Pemex, Ecopetrol, YPF and PDVSA. Projects range from giant new opportunities (Presal in Brazil) to areas that have been under-invested for a decade (natural gas in Argentina).
- 11:00 am** **Trend Keynote - Latin America's Integration Challenge; Key Projects**
- 11:15 am** **Top Ports & Logistics Projects - "Making the Region Work, Together"**
Top 5 Ports & Logistics Projects - including Inter-modal projects. Local connectivity and regional integration will be critical to building world-class competitiveness in the region. The

challenge for the Americas is to build a logistics system that supports an increasingly successful manufacturing and agro-industrial base.

12:15 pm

Top Tourism Infrastructure Projects - “The Region’s ‘other’ Gold”

The Top 5 Tourism Projects. Tourism is one of the strongest growth drives - and job creation mechanisms - in the Americas. Nearly every country has major, world-class, projects on the drawing boards - projects that require huge investments in highways, airports, water treatment, electricity, digital infrastructure and other ‘systems of systems.’

NOTE: Head of State & CEO Interventions

Throughout the area of the 7^o Annual Latin American Leadership Forum we will have prepared video presentations from thought leaders, sponsors, influential CEO’s and others discussing key aspects of infrastructure, key areas of priority, and critical opportunities for private sector participation. We are programming 10 such interventions throughout the two days of the Leadership Forum, and urge registrants and prospective registrants to advise us on the key Heads of State and CEO’s – the global opinion leaders – from whom they would most like to hear. The Forum is becoming increasingly interactive, and increasingly active well beyond the 48 hours of the Forum, providing infrastructure business opportunities in the 90 day period before the event and in the 30 days after termination.

1:30 pm

Luncheon Keynote Address

Felipe Calderon Hinojosa, President of the United States of Mexico - invited

Presentation of Mexico’s Infrastructure Plan, specifically focused on projects that will go forward in 2009. Projects include areas of: energy, transportation, water/wastewater and digital. Key decision-makers from throughout the Mexican government will accompany President Calderon.

SPECIAL BREAKOUT SESSION
Business & Project Development Roundtables

2:30 pm - 3:30 pm **WORKSHOP: Country - Specific Strategic Projects Workshop**

3:30 pm - 4:30 pm **WORKSHOP: Working with the New Obama Administration in the Americas**

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SPECIAL SITE VISITS

Port of Houston and other Sites Visits are being Scheduled